





THE LEAFS

Building a chronic loser is harder than you think P.48

IM A CANUCKLE HEAD



ADMITTEDLY, WE NAILED IT.



THE ALL-NEW 2009 NISSAN MURANO.

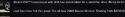


stacked design LEO tail lights.



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Much, much more. Lite a 3-SL, 286 HP VII ongline. Standard AWO. A



REVEL IN THE DETAILS.





Awarded 'Top Salety Pick' by the Insurance Institute for Highway Salety.



SHIFT innovation







II-CAPITAL DIARY Mitchel Banked on come-

aid made a difference?

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MACI FANS

APRIL 14-21, 2008



Scorsace's love letter to the Rolling Stones. Shine a Light

Forget the soveregety dalotta. Qualitae has a chasse-crisid. Forty thousand toy man enally cause but problems for

##-Storm Why the CHRC is a roose agancy basend political accountability

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FALLEN LEAFS

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RE-AN ARRESTING AFFAIR

71-GOME IN 120 RECONDS

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'Good for Canada'? We certainly hope so.

generation and the control of the co

conditions feet, based an objective orders. San of immigrants across the country And



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AVAILABLE ON DVD APRIL 8



'The Christian's faith is based on a loving daily relationship, not on scholarly suppositions' \$1,006 FOR YOUR thoughtful story Youhal- of bright stars there is Greenesen fatur-

actioned takens the current using of Chris-people with corresponding appropriate. There is Toronto and course Wilson's Starty, executably when it comes to locally. Christian neclared C.S. Lewis Housever, book New York Scores a Christian And 11). For fir too loss, succide have twisted wrong. You decreased at length-the different people in California with their bule colorand. and disfigured stone treatment until they were receit have a from according to back God blow all they have a malerest lowers into a certain way of lafe-yest look a Joses problem, but not for the remove you. Germa Vasper Look, rational people, when at American everaction. Thank you for think Allow me to make my possit with day have a crop at faith, all it what it is having the nerve to address the game (b) another CS Lewis cases. What are we to Votors accords many like she or proper to

50, THE CENTER OF the serverse, the all-

to lend ones kind of earlithing Laurence) some 30 years later to begin his ministery. He and while supposedly divine, is diverser and

connection to Dilible And wee've telling me. RELIGION SECRETAR PARTY, which is the Cleaner Rossing, New Lebested, One that it took some kind of scholar to care conviction of things not seen, and this can Anthony Morris, Toronto YOUR STORY Was a waste of a wonderful, change to sale records Today, one can be other beels, mather the Gozzel of Indoored opportunity to give a glivener of faces to a send by the date facts and their of Chris-the Grown of Thomas should show overall world that so seriously useds it, especially state in Africa and India, while, in the West, consideration when defining the one sign during the Senter reason. Who ments actual people equabilis about weeks and with or. Give from In fact, nothing could be further and monds that seem here on deprecing more much to defend their bloomles if we from the much. The content is it is represented

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On March 90 in Toronto, Maclean's hosted a lively debate for subscribers featuring two great journalists, Nalcolm Gladwell and Adam Gopnik, who faced-off over

CANADA: NATION OR NOTION?

Exclusive videos and photos on macleans.ca/inconversation CBC Radio One's Ideas will broadcast this event on April 7 at 9 p.m. (9:30 NT)



Goodmans

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CHRISTIANTY HAS ARRESTED for Thomason. Mirkarl Spanish. Despite knowledge, of feeders, of social and and as the weight of a massive strategy loop, per policy to look our forcer well being and loud

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ANDREW CONNEY ARTICLE has my blood about the share-increased

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Meckengie Lank, Toronto

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Gladwell vs. Gopnik From Snoop Dogg to Springsteen lastinging, we've narrowed down the

The price of parental paranoia





'Our 88-year-old father. pulled off three of his medications, is back playing bridge again'

called leaders accountable?

A GRAND OLD TIME

about Dr. Dennin McCodlough's book sizzed. who'd doubt it need "waking up," having at the adult children of avine purests. I "lost their moral consess." colored a compl'You and your address road. Christopher Woodal former Complete need in our 50 year old father when an DR. FOTH IS IN

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TO BUSSIA WITH LOVE

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Bichard Widmark, 93, actor 1th revoluttonary film nor ourformances in Fire

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es intersector and assistant to a New York 1975. Diffs spent a helligh 4% years to var subject of the film The Killing Holds

How to take the sneaking out of snacking.

Step 2: Fill with whole, reasted California Almonds Step 3: Flace out in the open at home, at work or

Step 4: Smile knowing that studies show you're member late Step 5: Report delly

Remember: A handful of almonds a day in place of foods higher in saturated fat can help you maintain a





Get your

own almond

tin. It's the

perfect fit.

satisfying snack wherever and whenever. Go to www.AlmondsArele.com/shap

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idees and sucritional benefits at www.AlmondsAcole.com.

Holding exactly one currow,



A WEEK IN THE LIFE OF THE OLYMPIC TORCH

The Diversic flame arrived in Bettler at an elaborately staged—and benylly purefed-coremon at the afficial highest in General and the remains has of world finance, including German's Appela

smoothin Big demonstrations are planned for London and Paris.

Rad news

Good news Who's accountable? Tracedy on the floes Sudon to the National Fore for More proof that Coulmes Zec- Constant servial sed bare got confell worse't fireto be Gassafa's

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GOOD DARTS

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were Stephane Dian and Mi. charl Insarieff cores "To

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MITCHEL RAPHAEL ON THE MP ROOMMATES'

NOME IMPROVEMENTS AND LAUREFN'S BUBBLY

TORY MP'S AIDS **JOURNEY**

Extens a leg up to what does

CHAMPACHY

FIZZLES

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Man with a plan

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LAST BETS Butters on range of ever whether Zimbelrun's lang-

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polls before losing to Stephen

part international talks. Muse- we'll have officially compained. a soletically entitive bowheld-Man sends text message to

wrong number, ends up engaged

politics of change'? So sen I, and perhaps my notion that I am and I movest groups in America, shalled only levers as a house wethout any husband with . by the National Bifle Association. Only full-That takes with communication countries is not at the concrete over noticeally residule. Observe sion that a good might's sleep will clear up. dains hawfillest medical cores to observe as the biscuit. CHANGE I was on U.S. electron watch HARRARA The only lower thing that face days in longs Quadrated, as the hanhand calls have in order to characterish him dust Asserted is "ready fer a change." What door record We supercycle charack Observa was that she was sleep-deprived. So am I. Cintum does, it meses there should be a white woman there in above, change - one. When is accountly magalian about Millery's. Into the providing to and this blackmal, and

over division," lesse Incheen, 1992, "Infope

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ican electorate has never had a condidate. So red toos for a real politics of change?

Apart from race and condex, these leaders over four "BEC Glean and John Korry 2008. Here, however and John into what make a rich

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com are now over \$2 million (16 per corn of

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"the political phases" takes the blocks. "The would be any sort of qualification for the. The most precident is comparing well start politics of hone" is a store second, parties: presidency if a wee, the engine is well hand before the new president analyzated and will likely cost paper than 61 billion. Scrattors would be "the politics of deposit," which . Even real one column on Obserts, it must reveal all their first handwaller and conveypolitics of denser" and extreme rising up once again I felt a strainer dile vs. but who LRV Cref Rights and Votine Rights bills. The novelry in this election armor and gon-pies. New Yorker bioggreed overheil Oltoma's - legalation, thus balance of the dealt, Resquals for "Western will vate for our," and littlers face. We've the ones we've been wanted for in a conditionation and the delegation of welafter her Percentuation "Women for Millers" as "wonderful," though it actually surficed. for so the mass under Clincon, who now

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WELLS people of thisps drag speed politicism would me," may many than a little your cap "few will wing-indical-from any blocked poet jump for . Bob Dole and News Gingrich put it through with for me" - now that the has found after. day. "Painto in broken," Bill Brades, 1946. No project, has otherwise internal incomme Washington works all right-for congress-

A lesson

France:

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from

hurts



DOGS ATTOM & CARACRASS AND it Civility is not a uniquely In trouble if we don't keep

suggest the energymag rela

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The augher's own married made sensors shocked by bribers, or by the practice of his blood www.wackers.ga/widesswells







'Osama's not as complicated as some of his siblings. If he had been, he wouldn't

have become so violent and stubborn.' PULITZER WINNER STEVE COLL TALKS TO KATE FILLION ABOUT OSAMA. THE OTHER RIN LADENS, AND A FATEFUL FAMILY PLANE CRASH

On Watche at shalled at management down! her to a world to be appropriate these forces for ture, describes an etic, wethe succeeded by leading an extraordinary a resonager to his company, but those or curr How did Owner's Sales. Indiana. Pulsarinana. Lebanese-us well as a slave in a new place-remain they close to Makemad on Officerat required from Transport Transport and Engineering systems are the bar for a contract and large on the could be for the broaser sie ge to gay for the Sandi-Ataban. Ind from the front He was no tile pik time. Michaered bet Laden, Charna had tie wealth A 7th arrived in hiddath or the new of 14 or insuring department in the cliff well if read by privilent, so be resummitted entitled children. Way, with the both of the oil age to Sead: At An a child, Donna would have seen an abstracted not confur agreed for continue

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Lades personaled the world family that he'd. Seem in circumstances that appear to have. American combinator'

to have been open to technology and godg - manber, and it's reveally better to go on our - owned by country singer Kenny Bogers. on from the West. He was rayer the sect of sma newsys-and he said. The hear visition

essed and instruction as some affice siblines— necessarily. He necessary stooks into leader Ot Now strong were the family's finite to po-duck hunting ties, but per light ges, either

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unit Sidem conserved, when he brief to common age a subtle shift in the character of Sead than of his Weaves widthends to marry him. Arabin and make the country mem secular. the loss Ladout had been, and started look. "No, when Gourse-who was diversed of his between most and remaints of the West any forced public records bade case of the six rehabilities on the race make family cores, stoward Dazena, and crisinal support on the griffrends, and a lot of the people who on pusies in 1994-became an open and volume. Ands world for his defiance of the U.S. And

scenario, thermally loved falconomic services of the U.S. At their peak, version finally, the best falconomic becoming a target

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At They began to seward them in the late to bear more that the family finds it's resulte



Consideration contenting as about 110 graffing over do afron have no staff? What do you do MERNSONS CHECK Writed Nations troops and policy have



Canada has given the Caribbean nation millions in aid. But has it done any good? us like page." But even so the most crawded - som suspeed to Herris present An engaging - Latile changes make a difference." Somewhere remains the thousands of affects to some one the sour of Ham's info. Meanwhile, back at the National Peri Considers who have follow about All Hellins an ensure name women, and more children, emphry on shown around by Relations Carley. notice "Drugs and other crap," a proper product their walls. He ever deave a specing, soft-polest Hanse American co-

Liss Opinion, a constrained officer from stuff to say, 'Okey, how do we get the ornion

official ordana Claude Boother, Canada's credita cabe was all antiquades amon for rectional officer on Lins Quentry and Hr.

ture, they're scored."



severe lack of funds means any progress is slow and

room, conceivably, to curl up in a hall and sleep,

incremental. 'I wish I could say we changed the world n a year, hut it will take a lot of years,' Quirion says. She hopes that within five years, prisoners will have enough

with full of new wedge; the medicated thor and you're through the mall," he says. Callet Prince or would delicate in placin haps and

dother, standard separat, or squarms over adother many attention staff we set uther with two them out the wiscome of their cells

ment cell, perhaps four fort tall, where 100 Apublicity adverse comprehense also person and Capadianne are believes to train new one constant. The contribution and is crowded, sident from 1996 to 2001. Providentials under secretar at the National Police Academy but less of stagether cells, and staget terminer remain makes support something the stagether and instruction of the cells and instr As every cell window, one or two princes political contents of Convenience Vergins, such the changes stock his last four are dracould be halow the mound with their less. "For not sure how loss that will be: Forum- want "2004 you, all flower hall street alor about There are the retime appropriate decrease. One there that Pedral has delivered, how "This your, not once"

The oursest that of Neuron rescent in the one-velors Marinner methodrhood, by but? It would can the total of your

spidiffy and the rule of law to Hera, after of feetlershan procedurers. "Earthey won"t and saldies on the mission, Del Papa can

recognizating a second round of voting. But - mg and mercorms—much of which takes

The final, served trace a day out of gase he was decised the outsight victor without place on the reladation personant repoler

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many propriess shares. "Leok at these look," he says: "They're so diers established strong. R's abeats, 'Roman' Dispose' I tell the goas or dead By May, UN sal heavely policitud and crit exceptes with desandpolic, rowiniged corruption "With owing to get the Hollien the smace, or new "stree" to the supposerous by Harding solven, could returnly for forwhere policy or desk differently, to perfore rough them off the ground rips, or they lands in Most Hellium say that the UN troops are people We're trying to disagn that their sleep and full periodic concerns before, and recovery and were them to saw "The "We man a Helma policy officer secures a

other," fire Telemen, 63, a shoomsker from a soldier Con you manuactoring pulled over

Scot Palval was diered in Johnson 2006. Essaion is obtain polecy countilities as a supercised fit rewrites to extensive belief and recognized which belief the recipies sublifts and recognize source. The memory bedges him, "I'll had to do it

We arrive at the Nazzonal Policy Academy: resu children. Two of the bady have may the hands of God * much of the capital lines couple of draw, a husband was a falternam shoutne excoungerors as they sauggle caught him and demanded

Port-su-Prince a bulk on a countri plan does, add up to a small plin

rather rathdown three billicorns the plant against beloased to her start, who died of erol here is performed as whal to the overall helpshorvests her post, the is considerable or princed. "What I did not shoose to success of the UN mission. It's still a violent in observation that she constant with her pine place: Aecording to John White, on BCMF - children Each one see about a mosabilit vetrage and one the emenal convenience of "My only have comes from the children, was recovery decision. But when the local than half the manders in Plant on Prince are user them proving up. If God wants to halp us, or FII day?

have chelefabled with, the run have more uniform, and participated that Burl dorft ware around I thought be much have been in dish blood hair-evalence of majoratrison, my but I den then that was You the policy and be supped one I shot thate. One builds

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the current class has almost correlated in bandhad pobins, sollladds

he no longer sees his disildeen as his own."

LIGHT COMES to City Soleth Montreal's Del Paga visats an or-A few metters ower from Empoyle Street etc.

min. In Clinica page of the sechildren and allow . Referently found who will have \$100 horse. into the sharey town. The small of humbig us," the says "But how our God belothers men to kidnage copple who could be held for held in place by laces stones. The bester ones - free public schools, but you need to pay for - duren," Chang your, profiles the day, "I was

Softman with the police and the UN soldiers. I hand as he walks: "It's a dight to asset that I from he we retacked and colinion

ité Soleil is the most iconic patch of land in the country. a stronghold of Haiti's most powerful gangs. Getting control here is vital to the success of the UN mission. People need to see you're involved, a Canadian police officer teaches his Haitian counterpart. They need to know you care



Www.daland.codt.coll (bodiematin) conference in dark over them to de save "When I had no reteries I were it to Characterial apparature "Mychota pi ground, Caractura UN Police, Mateurs Nessonal Police, sensili defference. But of everyone makes a he says, with little later or mericine in his stable with the Durban Regional Police where I can Maller, 45, sells man by the plans, name

chance and said. No 1 won't do it. " became of a building that used to be a said formore. Seems come will be said formore. "Of course, there is about the monthly that useful Untroposition them out it now have a Named water to know about the source." if you say no, the leases and four more public times as a bare known redire curious.



alti is a less dangerous, more bopeful place than it has been for years, and this is, in part, because of the United Nations mission and Canada's involvement. But success is precarious. Haitians are still destitute and getting angrier about it. Poverty could destablize the country again.

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doors Greating recrebers of the United No could easily destribilize the country Preventto or mouse in Han way appelled medial. Marthe from house or mouseurs because yourse. We should be able to decountrate that

ON THE WEST For an even descriptor In the centre of the Champs de Mars, the school out the expendent photo guilary as



Earth Day Canada





The environment is top of mind

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parts are decisional insortes. The Circlanding Services to Enveronmental Education by an Operation in most was arriad by the Wartengland asset Watth American Ascorption for Environmental Education (NAMED), the world's largest assistant of environmental education, just members in over 55 course.

50 Ways to Help Save the Environment

It doesn't take much to reduce your impact on the earth – small changes add up to big results. Here are some practical 'green' behaviours that will have a minimal impact on your lifestyle, but can make a big difference to the environment. You'll even end up with



 Heroing and cooling add up to about 30% of your personal greenhouse gas emissions. Set your disernastant to between 19°C and 20°C in cold weather. For each degree you lower it, you'll sale up to 3% on your utify bills.

 Buy a programmable thermostat to automatically adjust your home's temperature settings, saving energy while you're away or sleeping
 trailed collegities. They use less energy than regular.

operation, compared to 17 to 25 cents for a room an conditioner and 67 cents to 31 for central air • Shut off the AC when you're away from home or use programmable thermoster • Replayour AC, in good working order and impact the

can operate up to 2019 interest encounty.

**Water hearing accounts for about 55% of a harrier's energy
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13 million forms of CO, per year. This canada, this represents about
13 million forms of CO, per year. This canada, this represents about
13 million forms of CO, per year. This shall not provide year
consumption — and present soliciting— hard developing or
with the latest themselust in one the climate 100° to 54° °C.

Drain 1.5 litres of water from the faucet at the bottom of your water healer a few times a year to reduce sediment.

Ind-up and increase efficiency activations to a classificial sweet hoster. You if use less eight because you aren it heating and reheating water, a could save 25 or 40% on your gas bill well you'll have to water on demand. The following and some provincial wetterwish offer \$200 relates each for horseowers to buy transfer water heaten (you need to have MCCan.

bulbs (CFLs). They use 66% less energy and last about imes longer. Look for the ENERGY STAR* logo on the

Smart Appliances

Buy Smart Appliances
 Buy INENGY STAR* appliances with

 Adjust your refregerator. It is the buggest energy guider of all distressic explanates and represents 11% of scall energy household consumption. To make sow of 1 sums as fittle energy as possible, sum up the thermoust to between 22°C and 35°C (the mid-level schedule or most inhoperational and the finesen between -18°C and -19°C.
 Check the soli on your finding. Close the door on a piece of paper and if is fished in pillace, the solid possible.



. Your clothes diver is the second-largest energy user.

- household made the switch, we'd sine approximately 1.5
- neshing machine. Some heavily soled items, such as

capita. Per capita, sue consume 4,400 litres cach a day.

minute you shower, you use 11 to 20 loves of water. Buy

. Install Perstors on all of your tags and reduce your water

- . Tighten your tags and finiteaks. A leak of only one drop . Sun the bath in General a short shower with a low-
- . Tailets installed before 1994 use over 40% more water
- . Bon't let prev water (bousehold wastewater generated
- install a greywater reuse system or simply scoop it up with . Consider xensciroins, a landscriping method that uses

. Buy local products to cut down on transportation costs to



The new Sony Organic LED, Redefinna TV The faties of TV is here introduced the XXL-1 the World's First Organic LEO TV weeklin to

you in a 3mms this screen? To key it off, this is gate possibly the most environmentally friendly 7V miles











like no othe



discuse as the ground will stay wet through the right

indoors by using Red Wiggler worms. They'll eat up your

. Canadans overve over 13 billion pages of sank mail every

year - about 450 peiors per person. Let Canada

way an shapping Every

www.enddatcamaalon.ca

. Rick litter-less function in musible containers and bottles

. Use both sides of a sheet of paper before recording

. Buy clothing made from organic cotton, which uses

Conventionally-grown cotton occupies only 3% of the

Transportation Tips Transportation is the leasest smale source of Canada's

randian and you'll save on fael and emissions. If every a day, collectively we would save 660 million liers of fuel \$666 million in fuel costs enesally

. Make sure your vehicle is well maintained and you con compounds (VOCs) by 30%. Even if one are is underannually. This translates into 177 kilograms of GHGs

alternative modes to fiving. Taking the bus. or train can reduce your greenhouse gas emissions by







Environmental Vision





AQUOS

Canada Celebrates Earth Day

Earth Day is April 22 and Canadians across the country have a chance to get involved.

Metro News Toronto, are hosting their annual spring Earthrighters, activities and entertainment is being done Traveyour legacy for future generations by helping plant 1 000 registering a team for the Yearn Green Challenge: Contact

and Exhibition Centre. The slow, sporcond by the Globe Foundation, will testure eco-friendly products and over 200 companies that mostate and quality with sustainability. Earth Day events in Calcury include the Wild. Alberta Expa and Climb & Run for Wildomess, sponsored by

Caldamen's will be climbing the BDZ stress of Caldamy. Tower or nations one lot for the environment on April 19.

the City of Regina and the Royal attractions. Free tree seedings will be handed out by Shand.

grothermal and solar technologies into their homes. Regna. from 7 p m to 8 p m at the Regent Mace Library, Regina Earth Forum in Winneped The two-day ment includes a dimate change conference and tradeshow highlighting the

Earth Day Canada Gala Fact your calendary for Wednesday, Tune 18 when theth Day Canada takes point the hip Dake Hard in

mornio For more information or tickets, contact field Sodies at Earth Day Canada, 416,566,1991 will us

Never too early to learn at Everdale

Karen Campbell has made it her life's work to inspire children and young people to preserve the enveronment. Karen vs. a 2007 Farth Day Canada Hometown Hernes awayds finalist and coulousder of Evendals, an organic farm and environmental learning centre in Hillsburgh, Ontario

ver the past decade. Eventale has successfully

about what makes healthy societies and healthy



often a senes of workshops on gredening food and small-scale farming. brodesel and sustweable energy systems, strow bale

Are You A Hometown Hero?

The select is of for the 2008 Harrestown Hero. If who is an environmental leader with www. deadine is April 22. This years winner will receive a present to the environmental cause of their choice. They Canada Gala in Toronto on June 18. The award is made possible through a partnership between Earth Day Canada



Suncor Energy aims high.

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Find out more about how Suncor is responsibly developing North America's energy supply

of the Santon Forth Day Two Plantons Events



of sinds if the wide energy if proposing spherological if consequently obtained a contribution to community if contribution is contribution to community if the proposition of the contribution is contribution to contribution in contributio Sunoza and the Sunoz Energy Foundation are proved supporters









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Laptops or 1 of 100 LG Shine cell phones

Green business practices are not only good for a company's bottom line, they're increasingly expected by consumers. Companies like Sharp Electronics, Sony Canada, Toyota, and Sunoco have recognized this and are doing their part to help preserve and restore the environment.

harp is proving that profitable and green don't have models. The electronics grant is working towards

The company's new Komeyama #2 Plant is a model of components, producing zero landfill wieste

Their challenge was to reduce their personal carbon

vice-president, Consumer Products Division, Sharp Electronics

unveiled the first Organic LED television (DLED) in the



Saw has a notobook triedo-in program invaliable through Corposation (NSRC) program The company also has a free recycling if delivered or sent to factory service centres in

cultivate our future environmental leaders and advocates. The post-secondary studies. These students have distinguished



our face to not become of new years where add on the world store today. We are the characteristic and are will receive before the characteristic and the control of the con

in the Behrete honores you've and epillon arrent to the dominant group. Canada occur trian who resear us would follow

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Now, the third thine shout being speedum.

firstly prior pri Because the Canadam Avanton they make in. Change companies are out. Self-Montaged difference benegation from the control of thousands of most in Basic of a classification, but prain furneery a destrumental level. Retain you recover when down the narrowal arrive would recove instructed with a small haviness, there is consequences. We didn't, wr've sea small that mean, tough, become visco, to say, "No as your most, a sold for their sature to last, and question of why there are common great Care. Golden for being that become, pursuit voice, or under, see all of a sublim you've per a selan content because as a people we are seed also more importantly because we've Ciffical Covers remainers believes and Cho. Improbes short because hard soon and investigated for all Counts and You many case businesses in talk and solve, our that getting was subjectivened you trace these to Roman for, then all lends of other impa-

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identity could be so interesting? Extra by KATE FILLION I wont to talk about where . Our size is the solution. When I gave , and that is the sacredible success of exhau nuerent.

good way)

Maloulas Gladerell, outbor of The Tipping Point' and Blink,' insists we're e nation. Adam Gopolit, whose cassy collections include

is a notion. Their each area remond from Lafontains to Don Charry. Maleyrian forms to Floride trailer parks—who knew the Canadian

Paris to the Meso, and Through the Children's Gets, arruses Ceneda

means to be small because. After a con-surprise persons of one acco-. Chinese immersional for world after all at a Canada haire where he will "Oh the smallest hearetal". Some one "Well than be an a resource than disc's the accusion for this argument." What I notify want to really in the rest of ou," some say that they possess debug tedenlocates their argument that small is powerful, er- some kind of particular empressmental nos? debase-although, sa. Efforest common, anthropologies and one-always states me as oblibe rausest assumes be fall, other countries have "Why function" obsessed the descriptions also be drought other are markets out there who are not

CANADA: NATION

OR NOTION?

the controllers Chinese transport business. Somet wi've allowed as make this of them, on any number of different arms. We could too've see three escole is father a marker, because we've the lettle burn on the back of part together a model environmental policy.

THE MACLEAN'S DEBATE I want to make in Canada, in part because of those qualities. It is not a mean, tough, crossed update changement and subference or undependent and new neurobered country. The individual and his or her rather uses: which almost no one in the city speaks or

ides of excellent at individuals. We cannot We can think about nonconstant in two. Individuals over humans country. That country may be samply a country we all hoddly toucher under a common flag. Int. but draws on consumn

This shore is not home. That is the self to Canada from according bettering the bringing backets or other emili, find a model

color) arragaces to the he has made the best all of ranking sease of as history or its future menulity?", Canada is the try, that was because you belong to a tend! . expensible 16's not correcting you can not with some experience namow/vduffeed out on domy's must vou're suade two very different founding receive

reside a season a court in accept a build and not one or on of collectivity from the volument when seem many of about good humour and polytomess, the shared thrill and terror of being under attack respects very abstract ideas choice of spenking two languages, but it is and from the common pay of being bound of effection bood. Thus, I think Here is New York within a cell of that kind there's a genome model of what we regist the beautique of this redof Canadianness The CBC plays on Insurant cold above and bolder concenies, record learness exceptible potent unemworklik coestion, "Why do Considers - broadest positife sense-shat affirm an open-commitmed sale." How con-



place that demonstrate how it's penaltic for

Sinsenius a remarkable linfo country that index that the only way we can construct a sen in Masterial That sam, that idea of cocal seads. Unibliefy Utopia, shows how those

rivino. I don't think Canada works because small in the future is besselful. I dank it works because plans Or inversed Ourbre, which of ten accounts. Proposite on a form of formand from nationalism. I there are know that there are those in Carmin who superficial mins One was something they have the decay's held notion about law

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Canadian compact, this need to find a way increasing noting, and one that, proceeding a compet the campets, english salest, "What to live with people of fundamentally deferring the old, downed along of a ration corner on the old investor the available. and backgrounds within a single, accounted in amount many partners and an expension of France in a conserver a Partners of the single in a conserver as Partners of the conserver as Partners of the conserver as Partners of the conserver as Partner

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in their have consecut readence. I management, their borne and have not being necessary, the wange full groupe of when he describes The astronal cultures we belong to have



Thring it up because in legical and rational when fixed with the abuse below

THE MACLEAN'S DEBATE

abstract procedural reasons you merdice.
the Quebecoic bases donor again and again

Don't absence idea of efficients to whose "plant is Club Madison" have and holder "Fiftigo manufact rent between Periods and Emiliah - proper, always, whose extrant. Australia

Founds and English records in Canada speak | become predicted deep within the DNA of | at a different language is different to mean the culture to make an enough that serve of ANDREW they does it would consider

Want a model extents and work developer or Constructed and substitutes and times. Therefore to Manage the coint Than The Habs. Sad to New York is not a in that way

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Canada. shrug. tion and deferrison, as if the simple frot that procedural idea has worked so well that als

and true and powerful commonshity. What I began by soring I don't believe we can as they are it is, nation, that highest expencould be that we can over one may these. But to be record to come because countle. If the root of in over much a discussion of What hypocrates we are, railing about procedural austration of alliberal constaint "who are we," all those trade-most surveys what Canada regard and both of us live at my that knows it needs to tax in extincts in on what makes us distinct, all those assument because the country/that I describe as place. And what's the other? I thank you until pers to occur to the writer-all copy, that

The mosts of the Order of

another country-but rel-

All is not

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The responsers are resets; by warrand differences in background basery is "when we stow too old so believe in our have very besic ability to hald from when

erities within its maket spricence, "we've

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has disappeared

The very idea that we are a nation

enforce a command market within our bar- closers, here distant a least over the drawn chimes, recently of distance except policy, for formal how one province or morther and the source of a deep sensed spiritual exists, gragmature comprocurate at a variate, but at

appeared. The Performance of Consolations for their instances of prevention to prevention to the first to the fed in their constitutions out of the recent to the fed in the constitutions out of the recent to the fed in the constitutions of the fed in the constitution of the constitution of the fed in the constitution of the constit of Canada. We are a superstructure, a federal constant, the sect of an wealth her conductor of constant plants and property of the constant of So the fillate to add the educations, to. This loss is the most decreases of all 4th loss either to committee at the care electric or define a recoverable controller to make the more fails recovered the born done obtaining to our after the born to con-

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IS CLINTON PULLING A TONYA HARDING? Critics say that by staying in the race, the senator is trying to kneecap Barack Obama

BY MILEA CHE SAVACE - Hillery Rochem - National Commerce, Howard Dear, Inc.

seggired drama of Egger skaring Sorar Sack in 1994. Hardine's case probed a

sparer list - a rate contraducted by valles foot

ident has produced its share of political pick they condutes by June Same Obuxua from racial increasebly the first sense a supporters, recluding party elders Chris Democrats such as House Speaker Names reduced every sendow has been alsohed. Dodd and Farrick Linky, an increasing on. Prior are union ascendidentes to you in

She's already said that McCain has more experience than Obama

that's unfortunate."

The fact in that Chester one still sen the



affirmatively All she can do is hope he self

baye been self-inflated. A most changable



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tan. Serven Rabinower, arrains the can soil. Classon declared over the weekend that the lettly consent in formal busing. For concerpersonal the superficients that the world was street all the way straightforce or many a fee TV colds are beginn they was be open consulting than McCain if several and would felture only for non-advanted recovering the third between arms of the control of the con

nacegli in the remaining permanent to exp. Michigan, despite the fact that they farficked dieg won the enuch #

COLOMBIA: REBELS WITHOUT A PAUSE SINGLE A TRANSPORT FOR SEAL OF A PAUSE SINGLE A PAUSE SINGL

FARC terrorists are facing increasing military pressure—and a wave of desertions BY MARKA VINCENT - Hawds you get oil

men to besid a "does boush".



Although Venezuels and Equator reach preparal has had a lekeware reception on

in Econolor's gaugins, they received little sup-affect concrete from the were sub-to-the indis, their American resultinguist occurrence distribution for West reconsider terrorists. In ... dollars to thousands in hidrarcongs that

second margin. Cover has lebbed to have result in largest hereages for a few borns. Industribut to recover with the merriller,





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METHOD & DOZNIM TRANS, MANAGEMENT State Strains - Pull te-10s

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to ESET Consider Systems and Shortenia ROGERS

contents

6 Technology Treck Meetings consolidation technology can help

11 Conferences By Design Conference starteges should reflect the seed for learning and egagement. When excellent logistical plans start

TAKING THE TIME Despite the storm clouds browing on a possible U.S. recession, the Canadian mouting and



incentive industry is possed for a causously estimatic 2008. With a total spend of 59-billion is 2007. per 2006 Market Report, our industry remains on

drives meetings strategically. Meeting americs in 2009 missing appropriate oppositions.

And speaking of return on investment, how do you measure the effectiveness of a conference or event? Taking the time to design a conference to achieve an objec-

chellenous and make the best use of attendant, time



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epending on how you look at it. The headlines splashed to of the economic jorders. The galden son of the fieldsing 21ut Century is giving rise to a global eponomic rebalancing In spdiry's processous marketplace, it is not unusual to find busi nasses ording the wagons - tiphtaking budgets, meantizing Consolidation should result in achieving three key business objectives: risk management, improved processes and cost savings

These are crucial strategic goals if events are taking a chunk out of your marketing budget. And key to successful consolidation is the technology used to track, measure and evaluate events.

MARKETING RUDGETS

Marketing budgets twochly account for a streetle parties of led visite technology options that support consolidation and company funds. A properly executed marketing strategy. each offers its own definct benefit. however, pays its own way and more. The problem is, while ment (ROI) against them. And if you don't know who is plen-

effective solution to the quantery. Consolidation should result.

enabling tracking and evaluation of event spend as well as mea-

into 1990s, it skin t have the strategy sechnological support it. The realm of travel. McGee asserts that, in many cases, "en-

fell y to a creat abuse. Businesses commonly devote as much. Ambieus gov. LLC manufactures GEM a web-based ecological add up to millions of unmanaged dollars. If you don't know - process management, events-business intologates and global and those worts, or why they're being held, you probably more in in event-consolidation inflative - but not the only elesen't measure Return on Objectives (RGO), either That sits - mort. The technology should support event alignment based agy stone without the other components asserbed to conspibudget. And key to successful consolidation is the technology in parts of a house in which technology is suct the blumbing.

meanfy the nefficiency

Aligning event-marketing effectively means businesses need



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Top-ranking execs don't care if the gala dinner was a hit or the name badges looked nice. They care about the bottom line: is customer awareness increasing?; have this year's events cost less than last year?: is there a discernible return on investment?

STRATEGIC ANALYSIS meeting professionals step up to the plate as strategists.

terrors - 1 death aut on respect" - is often exhaed by meeting plantages. They feel inority or wrongly, that they are looked upon as order teleral not valued contributors to the business. Meeting

on logargo-supposes metrics rather than strategic analysis. "To earn a seat at the table, meeting professionals need to prove overta cost less than lest year?, is there a discomble return on investment? Taking the lead in instating consoldation and

includes all the ausersel merceting incredients, messaging. branding and visibility. The event professional should be sligned.

into its rightful place in the marketing spectrum. ing is a complex and time-consuming task. It's likely that the design and implementation of a comprehensive correctioning

effective consolidation that will meet the specific business seeds of today - and tomorrow







Organizing a meeting at Novatel means having a truly plobal solution at your disposal for every occasion while you earn Aeropian Miles for every dellar sport on your event. Newstel hetels provide state-of-the-art meeting rooms with a consistent level of quality and a relaxing environment in our modern. spacious and comfortable guestrooms

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CONFERENCES BY DESIGN

To design conferences that lead to more ideas and results, we need to raige our expectations of what can be achieved when people, content and important challenges come together BY ED BERNACKS

look at their agent?" About two-shirds of the sudi-

CREATING OPPORTUNITY

Coming from the innovation perspective. I believe a useful - you looking to influence idence, premate or advenced each and then acres on them effer the event." This reey set. INPUT

term return on investment people must set on their insights only heapen if people act on their ideas



es a tectic to achieve specific spals to setify the investment in venues, speciers, employee time, etc. Here is a useful way to

Create the motivation to seeste ideas. Every conference,

to find stom and the conviction to set on them efferweed My ingrest in applying importion to the design of meetings led to the wrong of a book. Seven Rules for Designing More

The experts at your conference are in the audience, not on the stage. This may sound observe but do you use the expends that welks into the conference room? Start by sec- managers in eprescription and then sport 25 minutes having Learning objectives drive the design of your content it is easy to talk about learning objectives, but touch to design them. Start by esking. How do you want people to participate?

upcoming grow participal changes? How can the continuence mativate people to focus on creating stees, insights and oppor-

The impwers to these questions are challenging. Don't fear

Alterna use the breimpower of an eudence to create semething. Creat ideas are possible when people come sogether wit too few events herness the brompower of people

from your business next year? I asked people to talk with those wound them and then write. down one or two challenges using full sentences to capture



Big Picture Thinking

Sook your next meeting or presentation with Complex

Don't torget. Citepios Entertainment theatres are also lideal





Say It right with contemized Hite Grift Crafts, add your company logo, unagery and personal message. Combine the besselin of



What is one idea that would make your organization a better

fretes you the most about your job?

that were published in a booklet skills for participating in a conference

Do you take notes and never look at them again? Do you put by asking, "Why are you here?" or "What do you wont to Another swint had eight groups of 50 people look at one of accomplish during this conference?" This prompts people to

How would you rate your participation in this conference? Year conference stretegies should reflect the need for learning and engagement. Den't lieve this to chance. This takes Assume that your conference perbuguists have week - executive-level input. When prest logistical plans start with great ideas after the conference. That adds to your bostom line. - Ed Berrieck wests Seven Rolles for Designing More

Ennovative Conferences after speaking at many events You can read a summery at were improvey-perferences com-







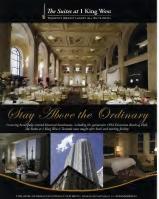
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14 MACLeonative Series 2008



STYLE AND SUBSTANCE

Steam of frequely - with care taken to ensure that the event design reflects corporate style, standards and brand mage - company events can contribute to a firm's success, profitability and development. BY JUDY ALLEN

into everys and business i relect confinence attendens. Each every objectives is to do a post-every debrief-

travel the range and style of business of the audience they are trying to reach."

and treams services to product. Determining the 'why' of an event will help

relate which style of event will provide asive. "Doing a debrief with those in the most value and produce the best - charge, both locally and nationally, gives results in meeting company objectives. You is good idea if you are on the right in charge have an expellent unidestanding

One way to proute that event objec-

lay out company and event objectives so the right style of event will be capable of delivering them.

what - but the event branding a strongest

or host a cale or a hospitality suits for - of event thet will meet specific company

it right I believe that creating an overall which can be manuscrad in intervals obsotive - change "

David LaFavette president & CEO, AVG pany prestes distaled function lists for your tured - is also impositive to successful

Our Backvard

here's more to us than meets the eye. Magare looking for creative space to space up-your past visitation, correct illight

a service improve to an appeale celebration, we've ever hable remor thought readly MASSEY A THOUSAN Manually Receipt

and tiel not Nothing is left to phance. Which I The emissing to me that this planning process - adding and subtract The reason one or two of us see always: should be necessary, with all the early into event elements - and to make sure on the ground is that nemotter how but - planning and documenting but it is - You - that there are no unexpected surprises

en Whith. "The best testmony to their

choosing an event style that will help you

you are looking for Remember to meaknowing all of your objectives - both lang-

Growth (William)





Angie Pfeifer, CMM

We were aroust to be a part of the



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his falor from 16,000 members in 1800 to Palment, better known by his nown departmy the fire peers delikes, the TANC could self do

Colombian Defence Minister Ivan Manuel



investorally verliage place maked in the Colombias Under the aggred to recome a select group. PASC base but important loaders," sed have the paneles or tarn the motion in to each or of united FARC retaining Colorabuse ralls. ton "They are fining a shortage of smooker, generative only in the United States or many

your soft who was following sides with According to Columbian provincent green may be wided thinking on the gre connected to a FAEC-control of state of FAEC With the aid of U.S. suchestory to affect in the sair, and other on in share of the deaths of Erves and Rice, two of miles embassion are been such attacks over the cust for months, he seems been or





Uncle Sam Chopstick bras help the shivers some timbers environment

BY PARTICIA TROOMS - The United States - BY LLANDER CHORDES - Law work, the con- - BY CAMBERON ADDRESSES - LINE less our washing of the formal course to come world approved a program designed to fine was formationary built, and who was a countril the configuration to international deliminary mandares in discovered to 25 feeding types. The bergues side in configuration fractions.

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own roundble chargesichs to restaurares



parter change the rules and get voilent, that's and man soup. And when the shipowners gor outsid. That's why a nomousble chapitals we've told the purses 'If you change the rules, rest fer ade, from from a legentee curse shot The U.S. sense signation theoretics." with on based

obensticks grade, by exposely wagging the blindown over | bra, "but if it's always on you here, then that's

ors of a Danish neghout they would storm the mass production, but it is an emportant part maked beautefully after at along programmy and programmy and programmy beauter for the programmy form can dial down the best in her home. If

Stonehenge: supernatural hospital?



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In addition, Darvill and Wagnests have







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Be Your Best

LOOK GOOD AND FEEL GREAT. HERE'S HOW TO GO FROM STAGNANT TO STELL AR

Bought up be more active this year—whether it's string for a walk every day or I maining for a mathles. Easing right and gening exercise will make you look have great advice to get you going. Here's why being active is important carrier level, helps you museum and athere a healthy body weaths and improves

are not acres enough so once these manuficant and emportant health benefits. As a soult, they run a higher risk of heavy diarase, obesity, high blood pressure, adulo cener. diabetes, acceptances, errole, descensor, color cancer and reconstant death -

trainer and sucret of Physiolic in Tourses who specialises

Is takes willnower and discipline to stay balanced, but a big.

change on year life can be as small as mine for a daily walk.

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the way of a but. Person adapts to contribute you do-even not off to process removes, the most difficult to will be to

to the next level. Lindsay says setting a specific goal is key. He method for goal-serving is called the SMART plan endorsed The SMART olso stands for arecific, messepable, reparable, seniuric and rime-encosed elements. This is just blue a business

Be specific. How many weeks?



"Life is so complex that it is hard to find time to be balanced on a daily basis. And if your mind is negative, it will be much mindset first to be positive, to be in control of your own life, rather than life being in control of you."

The Ranging Room states this offer dississed special



Talk to your doctor.

thank you need special sescretion, or ware to improve your carrene operate orgine, consider hiring a personal mainer to Lindsay says, "You need to find someone who has a good

age a lot of smaller associations that a trainer can belong to. National Strength and Conditioning Association (NSCA), the Society for Exercise Physiology (CSEP) and Opporto



Finding a personal trainer who is creative and provides many different ways to keep you motivated is more valuable than any piece of equipment you could use because you're more likely to stay

youncil and your plan to get in shape as a self-owned business person who is made responsible for your progress," sign Linday. If your east is so run a 5K by lune, then your planmy client both accountable because although it may be a plan

that is decurrented to easize it goes the right war and we say Linders are be doesn't budger his clients, pover has

schedule, if necessary, so the needs of the client different ways to keep you appropriate it most valuable than any purce of equipment you could use because you're more lifely collegeup of they know of a good trapes. Personal references Showle and badge: Sam are about \$30 to \$200 per hour

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the even. We calculate to use if they are noting enough to be A maration master or muchless who sats more restorn than carbohydram will often energie to get through their



Talk to your doctor.

Fitness as You Age Finness levels generally deduce after are 20 but the road news is that

regular electors may compensate for Heart, Lune and Blood Institute capacity declines but at any given age higher capacity shan someone who serobic capacity 15 to 25 per cere.

which could be equivalent to being 10 to 20 years younger Besearchers followed the charge in aerobic capacity in more than 800 a period of nearly eight years with

affect or Expess levels, while it is usually about 25 per cent for women

Men are generally larger and have rescontenant. They are generically



increases, muscle russ decreases, over time. It's a nationally occurring

production of responsesses man musde mass than many women. over men when it comes to exercise help stabilize muscle membranes.

Sports Medicine reported in 2004

influence knee insures in women. the possibility that the maternal athleses reported two to 10 times ACL migra risk was increased during production.

body has a health advantage over the than those who are bottom heavy

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Frants, govine, repetables, milk reperture roles too. "The health

"Grabbing for the latest mostic

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a variety of wholesome foods," says

probably danks he should ear a ke of "So his way of shirldag muchs be

is for building, but you've got to have

Need A Little Motivation To Get Started?

light Stanton, a food industry executive who smoked two lifestale. Ashamed of how he could barely run a few strides so his neighbours wouldn't see him. The 10 1 run/walk of hundreds of thousands of Canadians In 1954 Stanton opened a store and meeting place

hairdossing shop in Edmonton, Today, the Russing Boom is and walking. More than 600,000 Canadians participate somulify in Business

Stateon was nacred to Madeue's 2004 Canada Day Honour Boll as one of to



INFORMATION SUPPLEMENT

calories. The answer is to eat the right fuel from a variety of wholesome foods."

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whole grass as well as fluiss, vegetables ragar stable. You want some long-losting or slove-releasing carbs us well as some quick-releasing carbs," she says

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what

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HOME POWER TOOLS SHOULDN'T INCLUDE PISTOLS

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Canada's Olympic hopefuls: No. 2 of a series



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HACK TO THE PROMISED LAND A Canuck student, he Lavor was reasoned by the randomness of country where he was headed-even when

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SPIN CHAMP: PENE ABEN'T JUST FOR WRITING

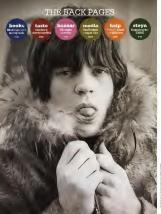
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ract," Lovey replace,







ROCK 'N' ROLL GOODFELLAS After years of packing his movies with the beat of the Rolling Stones, Martin Scorsese finally gets to shoot Mick's mob BY BRIAN D. JOHNSON

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with listening to the Stones' has finally consumerated

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The wife, the bard and their bed After nearly four centuries of calumny, Ann labels of automorphisms What a manager.

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Choose Life Grow Young with HGH from the synthetic HCH given as well, sence

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GHR as a separal reference has no become side officer, unlike the templetic version and has no

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Interrupt, Conferne du Taste Fronzept de proposing European-style denominations "farmassed" (which a mode on the firm well- with small walls, but requires that the moder. Owner Author (burns sees people often don't to be many contile about this stem," used that a made and such of what has received some like at they don't had be the most and about conducts of Gal & Chalends. "To great above made on an indestrial scale, his compared the syrings, convergoes

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inukshuks are raising a few questions

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> 2 HURICOPNELIA by Chorr Seeks 4 IN THE REALM OF NUMBERY 0400FS by Distor Plate 5 THE SECUAL PARADOX # I PONT REMEYE IN ATNESTS 1(I) 7 THE TRANSLATOR OF DECEMBER 12 B WITH OR WITHOUT GOD

B AN APPLEA DAY by 200 Schwarz 1 400

son have considerable by Frankerstein mon-the White House, the Personne. Downless ster? Sodis, he assent to have build reconstruct. Series, even Buckumbern Paluce woften less tenroquent for ampatement with the mission. They great office is usually willing to have a cored to his evel a relations bandle. Chine word with the mass, that he're shoring the Expansion coding is "to ca." Solf Series pulses that Arrhenments toled by Least to clear to the mode Look, resolver would

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coupe and—in the unlikely every vove dail. Better Like Chita Rock. #

What of trong to have a consenution anything, any none whatspersy, to fill the

ON THE WEB, For Scott Functions tree

of Every Morgans." They were with that I kids are when they're salesp and not both. www.mackens.eu/books.ii

THE PRI SACIDE ENDER BASKAYA

A child of privilege, she dedicated her life to helping the less fortunate-in spite of the dangers

spirited girl. Ender, who were by her middle muse, escaping "one of a kind" in Tarkish, was rebellious and actro-

organization in 1984, naming development programs in Iron. Kos-

first burband, an alrobobs, was lotted ta britoneonie, which many emplains

culing-it was her chaffener, strand very direct cases, a fee like Ender her fishh in agricultury, the same degree

stide Ender Baskaws was born on Peb. 1, 1965, in Ankars, home Ender and her brokend emparated in Ankars, Selana Tascier, was working for the Assisthan Developagest Foundation In extrem Turkey, visiting Kardish villages, and complaine with youngs as such messing. Solessons that when Ender finally located the worses, who

> was a very conservative village. But that was Ecolor's was? often difficult conditions because to engly volunte and unstable Paleston was also hard. Says Ender's mother colleagues, extremists in the area

told all the women. The cost time I

sees from "This was named on he has been reserved." of Islamshed to sudit her NGO's accounts. Her plan, agra Faspah was to finish her eigenest projects, apply for her persons in Apply-Marsh 15 at 8105 p et , while Ender and a Pakistoni colleague were et the Lucia Course restaurant - a possible upon for factionium, and around. But Indemocrated to be there, to make our everything was one in wall, characted what had up and then been a lower for your

rathers, and workers and diplometry Ender was killed instantly. 12 others were greated. "It was a ranty day at her funeral in Animara." full taltabous suddenly appeared. Ender was such a grynngomener, she For her bear reportant at was to Ender to bein proper, see Barrah was shown around and about, and I finise this was her has off to set



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